



NATIONAL PLANNING AUTHORITY

- REPOSITIONING UGANDA FOR FUTURE GROWTH
- A PRESENTATION TO THE 4TH COMPETITIVENESS FORUM
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 - BY
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INTRODUCTION:

- BETWEEN 1962 AND 1970, UGANDA EXPERIENCED RELATIVE POLITICAL STABILITY AND A GROWING ECONOMY.
- BETWEEN 1971 AND 1986 UGANDA EXPERIENCED CIVIL STRIFE AND UNSTABLE GOVERNMENTS.
- THEREAFTER, GOVERNMENT INTRODUCED THE PEAP.



THE PROCESS OF DEVELOPING THE NDP:

- HIGHLY CONSULTATIVE.
- TOP-DOWN AND BOTTOM-UP CONSULTATIONS.
- ITERATIVE PROCESS.



THE NATIONAL DEVELOPMENT PLAN (NDP):

- CABINET AGREED TO DEVELOP A NATIONAL VISION.
- THE VISION FOR UGANDA OVER THE NEXT THIRTY YEARS IS; **"A TRANSFORMED UGANDA FROM A PREDOMINANTLY PEASANT SOCIETY TO A MODERN MIDDLE- INCOME COUNTRY"** .
- **THE THEME FOR NDP:**
- "GROWTH, EMPLOYMENT AND PROSPERITY FOR SOCIAL- ECONOMIC TRANSFORMATION"



OVERALL NDP OBJECTIVES:

- INCREASING HOUSEHOLD INCOMES AND PROMOTING EQUITY;
- ENHANCING THE AVAILABILITY AND QUALITY OF GAINFULL EMPLOYMENT;
- IMPROVING THE STOCK AND QUALITY OF ECONOMIC INFRASTRUCTURE;
- INCREASING ACCESS TO QUALITY SOCIAL SERVICES;



OVERALL OBJECTIVES CONT.:

- PROMOTING SCIENCE, TECHNOLOGY, INNOVATION AND ICT TO ENHANCE COMPETITIVENESS;
- ENHANCING HUMAN CAPITAL DEVELOPMENT;
- STRENGTHENING GOOD GOVERNANCE, DEFENCE AND SECURITY; AND
- PROMOTING SUSTAINABLE POPULATION AND USE OF THE ENVIRONMENT AND NATURAL RESOURCES.



NATIONAL BINDING CONSTRAINTS:

- **WEAK POLICY, LEGAL AND REGULATORY FRAMEWORK;**
- **WEAK INSTITUTIONS, STRUCTURES AND SYSTEMS;**
- **INADEQUATE FINANCING AND FINANCIAL SERVICES;**
- **HUMAN DEVELOPMENT CONSTRAINTS;**
- **INADEQUATE PHYSICAL INFRASTRUCTURE;**
- **SOCIAL AND GENDER INEQUALITIES, POOR ATTITUDES, NEGATIVE BELIEFS AND LIMITED AWARENESS.**



NATIONAL BINDING CONSTRAINTS CONT.:

- **LOW INNOVATION AND LOW APPLICATION OF SCIENCE AND TECHNOLOGY;**
- **WEAK GOVERNANCE STRUCTURES;**
- **LACK OF COMPREHENSIVE DATA SYSTEMS AND LIMITED DISSEMINATION, TECHNICAL AND SOCIAL INFORMATION.;**
- **INADEQUATE MANAGEMENT AND ADMINISTRATION OF LAND;**



NATIONAL BINDING CONSTRAINTS CONT.:

- **LIMITED ACCESS TO AND AVAILABILITY OF PRODUCTION INPUTS;**
- **CODES AND STANDARDS CONSTRAINTS;**
- **LIMITED SCALE AND SCOPE OF SOCIAL PROTECTION;
AND**
- **UNSUSTAINABLE EXPLOITATION OF ENVIRONMENT AND
NATURAL RESOURCES AND INADEQUATE ADAPTATION
TO CLIMATE CHANGES.**



UNLOCKING THE NATIONAL BINDING CONSTRAINTS:

- **STRENGTHEN THE POLICY, LEGAL AND REGULATORY FRAMEWORK;**
- **STRENGTHEN THE INSTITUTIONS, STRUCTURES AND SYSTEMS TO DELIVER EFFECTIVE AND EFFICIENT SERVICES;**
- **IMPROVE THE FINANCING AND FINANCIAL SERVICES;**



UNLOCKING THE NATIONAL BINDING CONSTRAINTS CONT.:

- **ENHANCE HUMAN CAPITAL DEVELOPMENT;**
- **IMPROVE THE STOCK AND QUALITY OF PHYSICAL INFRASTRUCTURE;**
- **REDUCE SOCIAL AND GENDER INEQUALITIES, EMPOWER COMMUNITIES**
- **PROMOTE INNOVATION, SCIENCE AND TECHNOLOGY;**



UNLOCKING THE NATIONAL BINDING CONSTRAINTS CONT.:

- **STRENGTHEN GOOD GOVERNANCE, DEFENCE & SECURITY;**
- **IMPROVE GENERATION OF INFORMATION PROCESSING AND DISSEMINATION OF PUBLIC & PRIVATE SECTOR FOR PRODUCTIVE USE;**
- **IMPROVE MANAGEMENT AND ADMINISTRATION OF LAND;**



UNLOCKING THE NATIONAL BINDING CONSTRAINTS CONT.:

- **INCREASE ACCESS AND AVAILABILITY OF PRODUCTIVE INPUTS;**
- **STRENGTHEN THE DEVELOPMENT, ADOPTION, COMPLIANCE AND ENFORCEMENT TO CODES AND STANDARDS;**
- **INCREASE THE SCOPE AND SCALE OF SOCIAL PROTECTION;**
- **PROMOTE SUSTAINABLE EXPLOITATION OF ENVIRONMENT AND NATURAL RESOURCES,**



ACCELERATING UGANDA'S COMPETITIVENESS:

- **AGRICULTURAL GROWTH.**
- ✓ RESEARCH AND AGRICULTURAL TECHNOLOGY DEVELOPMENT;
- ✓ BETTER DELIVERY OF ADVISORY SERVICES AND IMPROVED TECHNOLOGY;
- ✓ DISEASE, PEST AND VECTOR CONTROL;
- ✓ PROVISION OF WATER FOR AGRICULTURAL PRODUCTION
- ✓ ENHANCED PRODUCTIVITY OF LAND (LAND REFORM).



ENERGY:

- **NDP FOCUSES ON INCREASING POWER OUTPUT BY USING AN ENERGY-MIX OF:**
- **HYDROPOWER,**
- **SOLAR,**
- **BIOMASS ,AND**
- **THERMAL POWER ,**

THROUGH PUBLIC AND PRIVATE INVESTMENTS.



FINANCIAL SECTOR:

- IMPROVE FINANCIAL SYSTEMS EFFICIENCY AND OUTREACH;
- ENCOURAGE BANKS TO EXTEND FINANCIAL SERVICES TO RURAL AREAS AND MOBILIZE PRIVATE SAVINGS THROUGH THE CREATION OF SACCOs;
- ENCOURAGE BANKS TO MOVE AWAY FROM TRADITIONAL COMMERCIAL BANKING TO OTHER FINANCIAL SERVICES LIKE: MOTGAGE FINANCING, LEASING, MUTUAL FUNDS, RISK FUND CAPITAL, ETC;
- INCREASING COMPETETION IN THE BANKING SECTOR, PRIMARY MARKET OF TREASURY BILLS, AND EXTENDING CREDIT GUARANTEES TO SELECTED SECTORS E.G. AGRICULTURE.; AMONG OTHERS.



CLIMATE CHANGE:

- INCREASE PUBLIC AWARENESS AND CLIMATE CHANGE EDUCATION AT ALL LEVELS AND ENCOURAGE PUBLIC-PRIVATE PARTNERSHIP;
- IMPLEMENTATION OF THE NATIONAL ADAPTATION PLAN OF ACTIONS WITH A FOCUS ON BUILDING COMMUNITY AND ECOSYSTEMS' RESILIENCE TO ADVERSE IMPACTS OF CLIMATE CHANGE;
- STRENGTHENING WEATHER AND CLIMATE MONITORING FOR IMPROVED DATA GENERATION;
- CLIMATE CHANGE ADVISORY SERVICES AS AN EARLY WARNING.



SECTOR SPECIFIC ADAPTATION STRATEGIES:

- **WATER SECTOR:** WATER HARVESTING, STORAGE AND CONSERVATION, RE-USE, DESALINATION, GREATER EFFICIENCY AND IRRIGATION;
- **AGRICULTURAL SECTOR:** ALTERING PLANTING DATES & CROP VARIETIES, BETTER LAND MANAGEMENT(E.G. EROSION CONTROL);
- **INFRASTRUCTURE:** RELOCATING PEOPLE, BUILD SEAWALLS, AND STORM SURGE BARRIERS, REINFORCING DUNES, AND CREATING MARSHES AND WETLANDS AS BUFFERS AGAINST SEA LEVEL RISE AND FLOODS;



SECTOR SPECIFIC ADAPTATION STRATEGIES CONT.:

- **TOURISM:** DIVERSIFYING ATTRACTIONS AND REVENUES;
- **TRANSPORT:** REALIGNING AND RELOCATING ROUTES, DESIGNING ROADS, RAILWAYS E.T.C. TO COPE WITH WARMING AND DRAINAGE;
- **ENERGY:** STRENGTHENING OVERHEAD TRANSMISSION AND DISTRIBUTION NETWORKS, PUTTING SOME CABLING UNDERGROUND, ENERGY EFFICIENCY AND RENEWABLE ENERGY, REDUCED DEPENDENCE ON SINGLE ENERGY SOURCES.



SERVICE DELIVERY:

- ENHANCE PERFORMANCE AND ACCOUNTABILITY IN THE PUBLIC SECTOR THROUGH:
- ACCELERATED PAY AND PENSION REFORMS;
- STRENGTHENING THE RESULTS ORIENTED PERFORMANCE MANAGEMENT SYSTEMS;
- DEVELOPING APPROPRIATE STRUCTURES AND SYSTEMS;
- IMPROVING THE WORK ENVIRONMENT AND RATIONALIZING SYSTEMS FOR LOCAL GOVERNMENTS FUNDING AND LOCAL REVENUE GENERATION, E.T.C.



ACCOUNTABILITY AND INTEGRITY IN THE USE OF PUBLIC FUNDS:

- ENHANCE MONITORING AND EVALUATION FUNCTIONS AS KEY ACCOUNTABILITY TOOLS;
- ENHANCE THE LEGISLATIVE FRAMEWORK THROUGH REVIEWING ACCOUNTABILITY RELEVANT LEGISLATION;
- STRENGTHEN THE ACCOUNTABILITY SECTOR WITH CAPABILITY TO EFFICIENTLY AND EFFECTIVELY PURSUE THE IMPLEMENTATION OF A BROAD ACCOUNTABILITY AGENDA;
- IMPROVE COMPLIANCE WITH STANDARDS OF ACCOUNTABILITY.



IMPLEMENTATION OF THE NDP:

- **FINANCING THE NDP:**
- EMPHASIZES RELIANCE ON IMPROVING DOMESTIC REVENUE (TAX AND NON-TAX) COLLECTIONS;
- REDUCING SPENDING SHARES ON UNPRODUCTIVE ACTIVITIES, OR LOW – PRODUCTIVITY AREAS WITHIN HIGHER- PRIORITY SECTORS;
- ANTICIPATES SAVINGS BY ENHANCING INTEGRITY AND ACCOUNTABILITY IN THE USE OF PUBLIC FUNDS;



IMPLEMENTATION OF THE NDP CONT.:

- REVERT TO EXTERNAL RESOURCES WHENEVER DOMESTIC REVENUES FALLS SHORT OF THE REQUIRED EXPENDITURES; HOWEVER, **THESE WILL MAINLY BE GRANTS AND HIGHLY CONCESSIONAL LOANS;**
- OIL RESERVES ONCE REALIZED DURING THE NDP PERIOD WILL ALSO FACILITATE IN FINANCING THE PLAN;
- **THE ROLE OF THE PRIVATE SECTOR:** THE NDP EXPECTS A SIGNIFICANT PROPORTION OF INVESTMENTS FROM THE PRIVATE SECTOR UNDER THE PUBLIC-PRIVATE PARTNERSHIP **(PPP)** ARRANGEMENT TO ALSO FINANCE THE PLAN;



MONITORING AND EVALUATION:

- THE NDP HAS PROPOSED A STRONG MONITORING AND EVALUATION COMPONENT TO EASILY AND QUICKLY DETECT ANY WEAKNESSES IN THE IMPLEMENTATION ANF THE PLAN.